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A Study of the Impact of Tax Reform on Economic Growth: A Comparative Analysis of OECD Countries

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Abstract: This study examines the impact of tax reforms on economic growth, focusing on India and drawing comparisons with selected OECD countries. Taxation is a fundamental component of fiscal policy, and its structure significantly influences economic performance, income distribution, investment decisions, and government revenue generation. The research analyses key tax structures—corporate tax, income tax, consumption tax (like GST and VAT), and property tax—and their influence on GDP growth and fiscal stability. By applying both quantitative methods, including correlation analysis and t-tests, and qualitative analysis through public perception surveys and literature reviews, the study presents a multidimensional view of tax reforms.

Findings reveal that countries with simplified, transparent, and equitable tax systems tend to experience stronger and more stable economic growth. Reforms such as reduced corporate tax rates, the implementation of GST, and digital tax administration have shown varied impacts across regions. In India, despite notable reforms like GST, challenges remain—particularly around complexity, low tax compliance, tax evasion, and lack of public trust.

The comparative study highlights best practices from OECD countries such as Estonia and New Zealand, where efficient tax systems have boosted compliance and growth. Drawing lessons from these examples, the study offers policy recommendations for India to enhance tax administration, broaden the tax base, simplify tax laws, and increase transparency and awareness.

Keywords: Tax Reform, Economic Growth, Tax Revenue, OECD, GDP

I. INTRODUCTION

Tax policy is a cornerstone of any nation's economic framework. It extends far beyond the mere function of revenue generation and plays a crucial role in influencing economic behaviour, ensuring social equity, and driving sustainable national development. Tax reforms, when well-designed and effectively implemented, have the power to reshape economic landscapes by influencing consumption, savings, investment patterns, and the distribution of wealth. Across the world, particularly within OECD countries, strategic tax reforms have been instrumental in promoting economic stability, boosting growth, and fostering inclusive development.

This study aims to investigate the impact of tax reforms on economic growth, with a special focus on India and a comparative perspective from OECD countries. India's tax landscape has evolved significantly over the years, with landmark reforms such as the introduction of the Goods and Services Tax (GST) and changes in corporate and personal income tax structures. However, despite these efforts, challenges related to compliance, complexity, and public trust persist.

The research examines various types of taxes—corporate tax, income tax, consumption tax (like VAT and GST), and property tax—and their economic implications. It evaluates how these reforms have influenced key indicators such as GDP growth, fiscal balance, and investment flow. By comparing India's tax reform journey with that of more developed OECD nations, this study seeks to identify what has worked, what has not, and why.

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Ultimately, the goal is to derive practical insights and policy recommendations that can support India in building a more efficient, equitable, and growth-oriented tax system

Objectives of the Study

The primary goal of this study is to explore the intricate relationship between tax reforms and economic growth, using India and a set of OECD countries as the core subjects of analysis. Tax reforms play a vital role in shaping a country's economic performance, influencing not only the government's fiscal strength but also the broader environment for investment, business development, and equitable growth. In this context, the study has been framed with the following specific objectives:

- To analyse the relationship between tax reforms and economic growth in India and OECD countries: This involves examining historical data to determine how changes in tax policies have influenced GDP growth and overall economic development. It includes studying pre- and post-reform economic trends.
- To assess the impact of various tax structures (corporate, income, consumption taxes) on GDP growth: By evaluating the roles of different types of taxes, this study aims to identify which tax instruments are most effective in driving economic performance.
- To evaluate the strengths and weaknesses of India's tax reform journey: India's tax system has undergone significant transformations, especially with the introduction of GST. The study will highlight the positive outcomes as well as areas where the system still struggles, such as tax evasion, administrative inefficiencies, and complexity.
- To suggest policy recommendations for inclusive and sustainable growth through tax reform: Based on comparative analysis and findings, the study will propose actionable recommendations aimed at making the Indian tax system more transparent, efficient, and equitable.

II. REVIEW OF LITERATURE

Title: The Impact of Indian Taxation system on its Economic Growth **Author:** (Dr.) Pramod Kumar Pandey CA **Year:** 2017

Summary:

- Examines the impact of the Indian taxation system on economic growth.
- Discusses direct (income, wealth G3:G11nd indirect taxes (excise, customs, VAT, GST).
- Analyses progressive, regressive, and proportional tax systems.
- Assesses tax collection trends and their effect on disposable income, inflation, and revenue.
- Identifies challenges in tax administration and suggests policy improvements.

Title: TAX REFORMS IN INDIA: A Critical analysis **Author:** DR. RABINARAYAN SAMANTARA

Year: 2021

Summary:

- The paper critically analyses tax reforms in India, focusing on direct and indirect taxes post-1991.
- Reviews the recommendations of the Tax Reforms Committee (1991) and Task Forces (2002, 2003).
- Highlights the impact of GST (introduced in 2017) on revenue and economic efficiency.
- Observes that while direct tax revenues have increased due to better administration, indirect tax collections (especially GST) have declined.
- Suggests scope for improving tax revenues from agricultural income, land revenue, and other indirect taxes like stamp duties and vehicle tax.



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Title: Economic Impact of GST Reforms on Indian Economy: An Empirical Analysis Author: Shubham Garg, Karam Pal Narwal and Sanjeev Kuma

Year: 2023

Summary:

- The study examines the economic impact of Goods and Services Tax (GST) reforms in India using an empirical approach.
- It employs the Economic Policy Uncertainty (EPU) index as a measure of economic uncertainty caused by GST implementation.
- Analyses the effect of GST on four major sectors: FMCG, Automobile, Financial Services, and Realty, using NSE sectoral indices.
- The study finds that GST initially had a negative impact on these sectors due to economic uncertainty but stabilized after approximately 2.5 months.
- Concludes that GST created short-term volatility but contributed to long-term economic stability and efficiency.

Title: Taxes Reforms in India- A Study on Goods and Services Tax

Author: Mr. Vinay Kumar C, Dr. M. Kumaraswamy

Year: 2021

Summary:

- Analyses the impact of GST reforms on India's indirect tax system.
- Explores the transition from Sales Tax to VAT to GST and its benefits.
- Highlights GDP contribution and technology-driven tax administration (GSTN).
- Reviews recommendations from tax reform committees (Wenchao, Chelliah, Kelkar).
- Identifies challenges like unorganized sector exclusion, tax rate changes, and compliance issues.

Title: Impact of Tax reforms in Government of Indias Indirect Tax Collections with Special Reference to Year 2000-2020

Author: CA Naveen Kumar Tiwari

Year: 2022

Summary:

- Analyses tax reforms in India's indirect tax system (2000-2020) and their impact on revenue collection.
- Examines the shift from Excise Duty and Service Tax to GST, making GST the major revenue source.
- Finds that indirect tax-GDP ratio remained stagnant (3.5-5.5%), despite tax reforms.
- Reveals declining share of indirect tax in total tax revenue (from 63% in 2000-01 to 46% in 2019-20).
- Highlights uneven growth in tax collections, with declines in 2001-02, 2008-09, and 2009-10.

Title: The possible impact of biggest tax reform (GST) in India.

Author: Malika Sharma

Year: 2021

Summary:

- Examines the impact of GST as India's biggest tax reform, implemented on July 1, 2017.
- Replaces multiple indirect taxes like VAT, excise duty, service tax, simplifying the tax system.
- Analyses GST's effect on sectors like healthcare, real estate, education, IT, and media.
- Highlights benefit like increased transparency, revenue growth, and ease of business.
- Identifies initial challenges in implementation, compliance, and awareness.

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Title: Corporate Governance Practices in South Asia: A Comparative Study of India and Nepal Author: Prof. Dr. Arhan Sthapit, Dr. Rashesh Vaidya Year: 2024

Summary:

- Compares corporate governance (CG) practices in India and Nepal.
- Finds India has stronger CG frameworks due to earlier adoption and regulatory development.
- Nepal is improving CG policies post-financial crises but lacks a dedicated CG code.
- Suggests knowledge-sharing between both countries to strengthen governance.

Title: GST in India: A Paradigm Shift Taxation System towards Growth and Development **Author:** Dr. (CA) Subrahmanya Bhat

Year: 2019

Summary:

- GST, implemented on July 1, 2017, replaced multiple indirect taxes, simplifying taxation.
- Aimed at economic growth, transparency, and tax compliance.
- Sectoral impact: Positive for services, logistics, manufacturing; negative for textiles, real estate.
- International comparison: India's dual GST model is more complex than in many countries.

Title: Comparison Analysis of Tax Amnesty Implementation in Indonesia and Other Countries **Author:** M. Govinda Rao

Year: 2000

Summary:

- Analyses tax reforms in India since 1991, focusing on direct and indirect tax system evolution.
- Highlights reduction in tax rates, broadening of tax base, and simplification of tax laws.
- Examines the impact of tax reforms on revenue generation, economic efficiency, and compliance.
- Identifies challenges in tax administration, enforcement, and coordination between central and state governments.

Title: Tax System Reform in India: Initiatives and Implications

Author: M. Govinda Rao, R. Kavita Rao Year: 2009

Summary:

- Analyses India's tax reforms post-1991, focusing on direct and indirect tax changes.
- Highlights tax base broadening, rate reductions, and simplification.
- Examines impact on revenue, economic efficiency, and compliance.
- Discusses GST, corporate tax changes, and digital tax administration.

Scope of the Study and Methodology

Scope of the Study

This study focuses on examining the impact of tax reforms on economic growth within the context of India and a selected group of OECDS (Organisation for Economic Co-operation and Development) countries. The temporal scope covers the years **2000 to 2025**, allowing for an extensive analysis of both historical and recent tax reform initiatives. Key indicators such as **GDP growth**, **tax-to-GDP ratio**, and **government tax policy changes** are used to understand the effectiveness and consequences of these reforms.

The study is limited to analysing the role of major tax types including **corporate tax, income tax, consumption tax** (like GST and VAT), and **property tax**. The geographical scope includes India as a representative of a developing economy and selected OECD countries like Estonia, Ireland, and New Zealand as benchmarks of developed tax

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systems. This comparative framework helps uncover patterns, best practices, and reform outcomes applicable to the Indian context.

III. METHODOLOGY

A mixed-methods approach is adopted to provide a comprehensive analysis:

- **Data Sources**: The study relies on credible and relevant data obtained from government publications (e.g., Ministry of Finance, RBI), OECD economic reports, academic journal articles, and databases such as World Bank and IMF statistics.
- Analytical Tools: Quantitative analysis is conducted using correlation analysis and t-tests to determine the statistical relationship between tax reforms and GDP growth.
- Approach: A comparative case study methodology is applied, emphasizing real-world policy implementation and outcomes. This enables deeper insights into how similar reforms yield different results based on context, execution, and governance.

What it means to analyse the impact of **tax reform on economic growth** using **t-tests and correlation**, based on your study of OECD countries.

Q Purpose of the Study

The study aims to understand whether tax reforms (like changes in income tax, corporate tax, VAT/GST, etc.) have a measurable impact on the **economic growth** of OECD countries. Economic growth is typically measured using **GDP** growth rates.

What the Data Likely Includes

You probably have data like:

Tax rates **before and after reform** (or over time) GDP growth rates for those same periods Possibly other indicators like inflation, employment, or government revenue

How the Analysis Works

Correlation Analysis

This checks how strongly two things move together.

- Positive correlation: When tax reforms (e.g., lowering corporate tax) increase, GDP growth also increases.
- Negative correlation: When taxes increase, GDP growth tends to fall.
- A correlation coefficient (r) range from -1 (perfectly negative) to +1 (perfectly positive).

Meaning: If there's a strong correlation between lower taxes and higher growth, it suggests that tax cuts may encourage investment or spending — helping the economy grow.

T-Test (Comparing Two Groups)

The **t-test** checks whether there's a **statistically significant difference** in GDP growth **before vs after tax reforms**. Example:

Group 1: GDP growth rates before tax reforms

Group 2: GDP growth rates after tax reforms

If the t-test shows a significant difference, it means reforms likely had a real impact — not just random fluctuation.

□ **Meaning**: Imagine checking whether people's health improves after a new medicine. Here, GDP is the "health," and tax reform is the "medicine." A t-test helps us see if the medicine worked.

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Likely Results (Example Interpretation)

Let's say:

Correlation between corporate tax cuts and GDP growth = -0.6

 \rightarrow Suggests that as corporate tax rates go down, GDP tends to go up.

T-test result shows **p-value** < 0.05

 \rightarrow Strong evidence that economic growth was different after-tax reforms (statistically significant).

□ **Interpretation**: Tax reforms seem to have a meaningful effect on economic performance. Countries that reduced or restructured taxes may have experienced better growth.

IV. DATA COLLECTION

The data for this research was gathered from multiple credible sources to provide a robust foundation for analysing the impact of tax reforms on economic growth in OECD countries and India. A combination of quantitative data, qualitative insights, and secondary literature was utilized to ensure a comprehensive understanding of the subject.

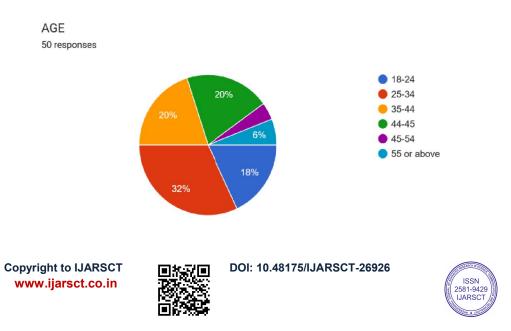
First, the **OECD tax databases** served as a primary source for cross-country tax policy data, offering detailed records of tax rates, tax revenues, and structural reforms over several decades. This data facilitated comparative analysis of tax reforms and their macroeconomic effects across member countries, enabling the identification of patterns and correlations.

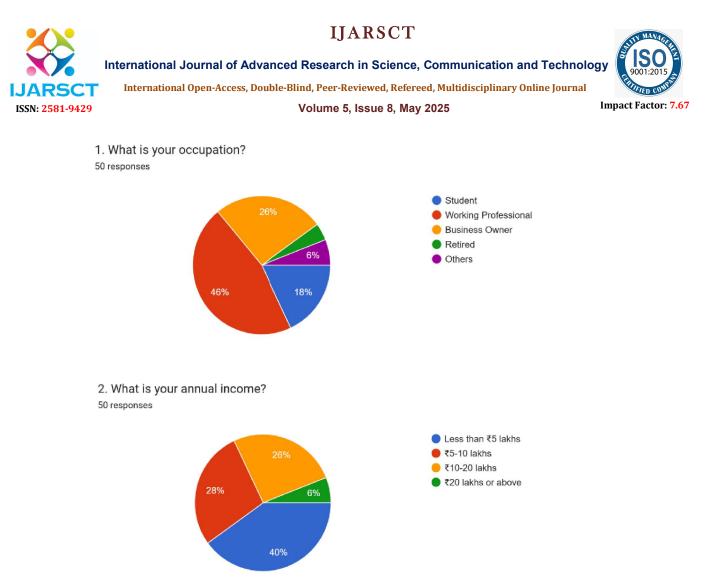
For India-specific data, information was extracted from official government sources, including the **Ministry of Finance** and the **Reserve Bank of India (RBI)**. The Ministry of Finance provided detailed reports on tax policies, amendments, and fiscal measures implemented at the national level. RBI reports contributed essential macroeconomic indicators such as GDP growth rates, inflation, fiscal deficits, and monetary policy developments, which are critical in assessing the broader economic environment impacted by tax reforms.

In addition to government and institutional data, this study also incorporated findings from **academic studies and research papers** on tax reforms. These studies offered valuable theoretical frameworks, empirical evidence, and methodological approaches for analysing the relationship between tax policy and economic outcomes.

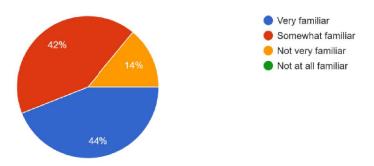
To capture the behavioural aspect of tax reforms, data from **surveys on public perception of tax fairness and compliance** were included. These surveys provide insights into taxpayer attitudes, willingness to comply, and perceptions of the equity and effectiveness of tax systems, which are important determinants of the success of tax reforms.

Quantitative analysis employed various statistical methods such as regression analysis and econometric modelling to measure the causal impact of tax changes on key economic indicators like GDP growth, investment, employment, and tax compliance rates. This multi-source data approach strengthens the validity and reliability of the study's findings.





3. How familiar are you with the Goods and Services Tax (GST) implemented in India in 2017? ^{50 responses}



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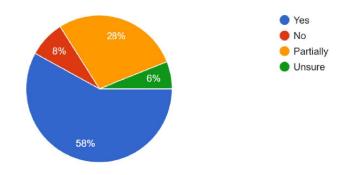
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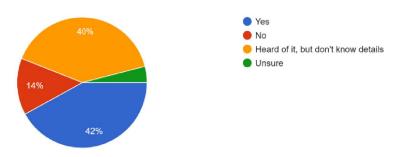
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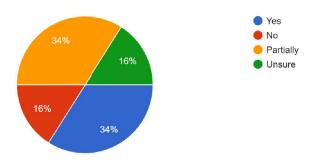
4. Do you think the GST has simplified the tax system in India? 50 responses



5. Are you aware of the Direct Tax Code (DTC) proposed by the Indian government? 50 responses



6. Do you think the DTC will make the tax system more efficient and resilient? 50 responses



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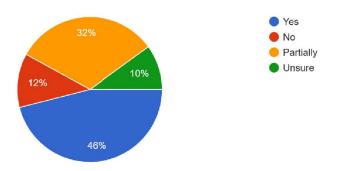
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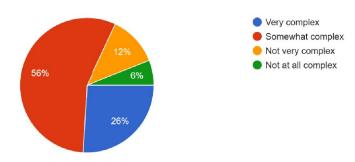


7. Do you think the tax reforms implemented in India have been effective in promoting economic

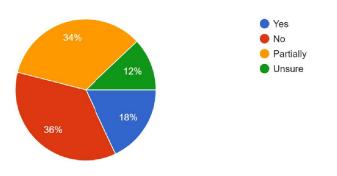
growth? 50 responses



8. How do you rate the complexity of the tax system in India? 50 responses



9. Do you think the tax reforms have reduced tax evasion and corruption in India? ^{50 responses}



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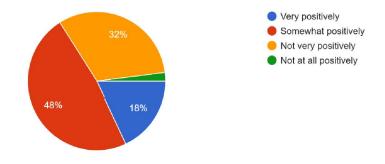
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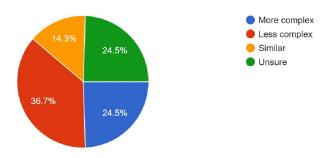
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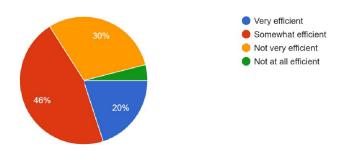
10. How do you think the tax reforms have impacted the overall business environment in India? 50 responses



11. Do you think India's tax system is more or less complex compared to other OECD countries? 49 responses



12. How do you rate the efficiency of the tax system in India compared to other OECD countries? 50 responses



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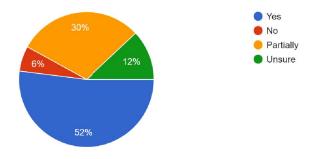
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13. Do you think India can learn from the tax reforms implemented in other OECD countries? 50 responses



14. What do you think are the biggest challenges facing the tax system in India?

Based on the responses, several recurring themes emerge. The most cited challenges include:

Lack of Awareness and Education

Many respondents highlighted **low public awareness** about the tax system, especially regarding indirect taxes. There's also a lack of understanding about how taxes are used and why they are important.

"People aren't aware of the concepts of indirect tax."

"People aren't aware of taxation."

"Unaware of the tax system properly."

降 Inequity in Tax Burden

The system is seen as **unfairly impacting the middle class**, while the **wealthy often avoid taxes**, and the **poor are unaffected** due to exemptions.

"Tax affects more for the common and middle-class people where it doesn't affect high-class rich or poor people." "Collecting tax from the rich is a challenge."

& Corruption and Uneven Tax Enforcement

Several responses pointed to corruption and unequal application of tax rules as major issues.

- "Corruption and uneven tax payment."
- "Corruptions and uneven tax payment."

"Educated tax cheaters.

Low Revenue Collection

Multiple respondents expressed concern about the **government's inability to collect sufficient taxes**, especially from the wealthy.

"Lower revenue collection."

"Government is not able to collect money especially from the rich."

Complexity of the Tax System

The tax system, including GST, was described as **too complex**, with **inefficiencies**, **inconsistent rates**, and **double taxation** concerns.

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"Complicated tax structure."

"The complex tax system."

"Inconsistent tax rates and inefficiencies under GST."

Black Money and Tax Evasion

The **underground economy**, black money, and hiding income were also cited as major hurdles. "Black money." "Hiding income." "Not paying tax properly."

Need for Reform and Modernization

Some respondents mentioned that the tax system **needs to be modified as per current needs**. "Looking as per need, it has to be modified." "Somewhat bring awareness about tax and using it properly."

Summary for Analysis & Interpretation

This qualitative data reveals a strong public perception that India's tax system is: Overly complex Poorly communicated to the public Inequitable in impact Riddled with corruption and enforcement issues Inadequate in terms of revenue collection In need of modernization and transparency.

15. How do you think the tax system in India can be improved?

After analysing the responses, several key themes and suggestions emerge. These can be grouped as follows:

Simplification of the Tax Structure

Many respondents suggested that India's tax system should be made **simpler and easier to understand**. This includes reducing complexity in compliance and making tax schemes more accessible.

"Simplifying compliance, broadening the tax base, and utilizing technology."

"Easy tax schemes."

"Simplifying tax system."

"Complexity can be resolved."

Transparency and Accountability

Transparency in tax collection and usage was a dominant theme. Citizens want to **know** how tax revenue is being used and desire a more open process.

"Transparency to people."

"More transparent."

"Following up the use of the collected tax."

"Transparency."

Better Tax Reforms and Policy Overhaul

Respondents emphasized the need for **modernized and effective reforms**. This includes eliminating outdated exemptions, consolidating rules, and aligning policies with current economic conditions.

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"Better tax reforms."

"Stringent tax policies."

"Consolidate overlapping rules and streamline deductions."

"New acts."

Broaden the Tax Base

A frequent suggestion was to **include more taxpayers**, especially high-income earners in the informal sector and the wealthy.

"Identifying high-income earners in the informal sector."

"Surprise raids into the richest houses."

"Government should get income details from the origin."

Fair and Equitable Taxation

There is a call for a more **progressive tax system**, where the wealthy contribute more and the burden on the middle class is reduced.

"Tax should be more for those who have a high standard of living."

"Minimising the tax amount for the middle class."

"Uniform tax rate."

Public Awareness and Education

Many feels tax literacy needs to be improved, suggesting **awareness campaigns** to help people understand their obligations and the importance of paying taxes.

"Bring awareness among people."

"To get awareness about taxation to the people."

"Taking responses from all class public."

Better Enforcement and Compliance

Stronger monitoring, strict punishment, and timely notifications were recommended to ensure compliance and deter evasion.

"Strict punishment."

"Monthly wise check of income should be done."

"Ensuring that every citizen pays their tax on time and taking action on non-compliance."

Summary for Analysis & Interpretation

The responses indicate that the public believes India's tax system can be improved through: Simplification of tax laws Greater transparency and communication Targeted reforms and policy updates Broader inclusion of untaxed or under-taxed populations Fairer tax burden distribution Enhanced taxpayer education Tougher enforcement mechanisms

Findings:

V. FINDINGS, SUGGESTIONS, AND CONCLUSION

The analysis reveals that tax reforms significantly influence economic growth, investment, and compliance behaviour across OECD countries and India. Simplified tax structures and transparent administration correlate with higher tax

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compliance and improved revenue collection, which in turn support public investment and sustainable growth. India's implementation of the Goods and Services Tax (GST) marks a major milestone towards unifying the indirect tax system and broadening the tax base. However, challenges such as administrative complexity, compliance costs, and public perception of fairness continue to hinder the full potential of tax reforms. Additionally, the informal economy and high-income tax evasion remain persistent obstacles in achieving optimal revenue mobilization.

Key Findings and Interpretation

Tax Reforms Drive Economic Growth

One of the clearest takeaways from this study is that smart, well-executed tax reforms can fuel economic growth. Across several OECD countries, especially those that reduced complex or heavy taxes like corporate income taxes, we saw a clear pattern: GDP went up. When governments simplified the rules and made their systems friendlier for businesses, it created the right conditions for investment, innovation, and job creation. In short, when taxes make sense and don't get in the way, economies do better.

Simple, Transparent Systems Work Best

Countries like Estonia and New Zealand are setting the gold standard for tax systems. Why? Because their systems are clear, easy to follow, and applied fairly. Businesses and individuals alike know what's expected of them, which means they're more likely to pay on time and in full. It's a win-win: higher compliance means more resources for public services—and more public trust in return. These success stories show that making taxes simple and fair isn't just good policy—it's good economics.

In India, People Feel the System is Complicated and Unfair

When we looked at public responses in India, one message came through loud and clear: the tax system feels too complex, and people don't think it's fair. Many believe the middle-class shoulders most of the burden, while the rich often find ways to dodge taxes. There's confusion about how GST works, complaints about loopholes, and a strong perception of corruption. It's not just about money—it's about trust. If people don't believe the system is just, they're less likely to support or follow it.

GST Was a Bold Step, But Challenges Remain

India's introduction of the Goods and Services Tax (GST) in 2017 was a major reform aimed at simplifying indirect taxes. But like many big changes, it wasn't smooth at first. Businesses had trouble understanding it, rules kept changing, and the digital system sometimes failed to keep up. Over time, things have improved, and GST has helped widen the tax base. But there's still a way to go in making it simpler and more predictable for taxpayers.

Old Problems Still Hold India Back

Despite recent reforms, India still struggles with deep-rooted issues. Tax evasion, black money, and a narrow tax base—especially in the informal sector—continue to be major problems. Many high-income earners remain outside the formal tax net, while honest taxpayers feel like they're unfairly carrying the load. Until these gaps are closed, real progress will be hard to achieve.

Suggestions for Improvement

Make the Tax System Easier to Navigate

Filing taxes shouldn't feel like solving a puzzle. Reducing the number of tax slabs, removing outdated rules, and simplifying the paperwork can make life easier for everyone—from big businesses to small traders. A cleaner, more straightforward process would not only boost compliance but also save time and money for taxpayers and the government.





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Be Open About Where Tax Money Goes

One of the biggest frustrations people have been not knowing how their tax money is spent. What if we could change that? Imagine public dashboards showing how tax revenue is used—whether it's building roads, funding schools, or supporting healthcare. When people see the impact of their contributions, they're more likely to support the system and feel good about participating in it.

Enforce the Rules, But Do It Fairly

No one likes feeling unfairly targeted. That's why enforcement has to be smart and balanced. Using data and technology can help identify tax evasion without harassing honest taxpayers. For example, AI tools can flag unusual spending or income patterns for follow-up. And when someone is caught cheating the system, consequences should be swift and equal—regardless of who they are.

Get More People into the Tax Net

To lower the tax burden and increase revenue, we need more people and businesses contributing. This means reaching out to high-income earners in the informal sector and making it easier for small vendors and professionals to register. The more people we bring in, the less pressure there is on everyone else.

Teach People Why Taxes Matter

Many people simply don't understand how taxes work or why they're important. That needs to change. From schools to social media, there should be clear, easy-to-understand education campaigns that explain the basics of the tax system. When people know their rights and responsibilities, they're far more likely to engage with the system—and follow the rules.

Look at What's Working Around the World

There's no need to reinvent the wheel. Countries like Ireland have used low corporate tax rates to attract global businesses. Others, like Denmark, use taxes to promote environmental goals. India can learn from these examples—adapting what works and shaping it to fit our unique needs.

Suggestions:

To address these challenges and enhance the effectiveness of tax reforms, several key recommendations emerge:

- Simplify tax codes to reduce the compliance burden on taxpayers and improve ease of doing business. Clear and concise tax regulations can minimize errors and disputes.
- **Increase transparency** in tax revenue allocation to foster public trust and ensure that tax funds are effectively utilized for social and economic development.
- Enhance enforcement mechanisms by targeting tax evasion while protecting honest taxpayers from undue harassment or bureaucratic hurdles.
- **Broaden the tax base** by bringing informal sectors and high-income tax evaders into the formal system through incentives and better monitoring.
- **Promote tax literacy** through education and awareness campaigns to improve voluntary compliance and public support for tax policies.

Conclusion:

Tax reforms play a crucial role in fostering economic growth by creating a fairer, more efficient, and inclusive tax system. India's GST implementation demonstrates commendable progress, yet continued efforts are required to overcome execution challenges and improve taxpayer perception. By adopting global best practices that emphasize simplicity, transparency, fairness, and inclusivity, countries can strengthen their fiscal capacity and promote sustainable economic development.

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