

# The Impact of Corporate Social Responsibility (CSR) on Business Sustainability

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**Abstract:** *Corporate social responsibility (CSR) is a self-regulating business model that helps a company be socially accountable to itself, its stakeholders, and the public. By practicing corporate social responsibility, also called corporate citizenship, companies can be conscious of the kind of impact they are having on all aspects of society, including economic, social, and environmental. To engage in CSR means that, in the ordinary course of business, a company is operating in ways that enhance society and the environment instead of contributing negatively to them. Corporate social responsibility is a business model by which companies make a concerted effort to operate in ways that enhance rather than degrade society and the environment. CSR helps both improve various aspects of society as well as promote a positive brand image of companies. This research article looks into the available literature about Corporate Social Responsibility with the aim of analyzing the impact of CSR on the business and its sustainability with the objective that is be useful for CSR practitioners and those who are interested in the topic of Corporate Social Responsibility.*

**Keywords:** Corporate Social Responsibility, Business, Sustainability

## I. INTRODUCTION

CSR include being environmentally friendly and eco-conscious; promoting equality, diversity, and inclusion in the workplace; treating employees with respect; giving back to the community; and ensuring business decisions are ethical. CSR evolved from the voluntary choices of individual companies to mandatory regulations at regional, national and international levels. However, many companies choose to go beyond the legal requirements and embed the idea of “doing good” into their business models. To ensure CSR authenticity, a company should look at its values, business mission and core issues and determine which initiatives best align with the business’s goals and culture. The business can do this internally or hire a third party to conduct an assessment.

Reviewing the United Nations 17 Sustainable Development Goals is a good place to start. While goals like Good Health and Well-Being or Gender Equality can apply to most businesses, specific goals like Life Below Water or Affordable and Clean Energy may be relevant to select industries like water technology or energy providers. With the controversy and long-lasting debates, the CSR concept was from the beginning a high-interest subject to both business educators and business practitioners (Farcane & Bureana, 2023). Hence, we started researching the roots of the concept “corporate social responsibility” to draw out an introductory understanding of what CSR is and its attendant development.

Corporate Social Responsibility is a broad concept that it can take many forms depending on the company and industry. There are four main types of corporate social responsibility and these are clearly shown in Carroll’s pyramid of CSR that sets four responsibilities that firms must look into. These are economic responsibilities, legal responsibilities, ethical responsibilities and philanthropic responsibilities (Carroll, 2016)

## II. LITERATURE REVIEW

### Theoretical Frameworks

- Stakeholder Theory (Freeman, 1984): Emphasizes the importance of considering the interests of all stakeholders, not just shareholders.

- Social Contract Theory (Donaldson & Dunfee, 1999): Suggests that businesses have a moral obligation to act in the best interests of society.
- Legitimacy Theory (Suchman, 1995): Proposes that businesses must maintain a legitimate relationship with society to ensure long-term survival.

#### **Empirical Studies**

- Orlitzky et al. (2003): Found a positive correlation between CSR and financial performance.
- Margolis et al. (2009): Discovered that CSR initiatives lead to improved reputation and brand loyalty.
- Bhattacharya et al. (2009): Showed that CSR increases employee engagement and retention.
- Eccles et al. (2014): Found that CSR initiatives drive innovation and competitiveness.

#### **CSR and Business Sustainability**

- Porter & Kramer (2006): Introduced the concept of "shared value" – creating economic value while addressing social and environmental issues.
- Elkington (1997): Coined the term "triple bottom line" – considering economic, social, and environmental performance.
- Dyllick & Hockerts (2002): Developed the "sustainability balanced scorecard" – integrating CSR into business strategy.

#### **Critical Perspectives**

- CSR as a marketing tool (Banerjee, 2007).
- CSR as a form of greenwashing (Laufer, 2003).
- CSR as a distraction from core business activities (Henderson, 2001).

#### **Gaps in Existing Research**

- Limited focus on small and medium-sized enterprises (SMEs).
- Lack of longitudinal studies examining the long-term impact of CSR on business sustainability.
- Limited consideration of industry-specific CSR practices.

### **III. RESEARCH METHODOLOGY**

CSR is generally understood as a strategic initiative that contributes to a brand's reputation. As such, social responsibility initiatives must coherently align with and be integrated into a business model to be successful. With some models, a firm's implementation of CSR goes beyond compliance with regulatory requirements and engages in "actions that appear to further some social good, beyond the interests of the firm and that which is required by law". CSR strategies encourage the company to make a positive impact on the environment and stakeholders including consumers, employees, investors, communities, and others.

From an ethical perspective, some businesses will adopt CSR policies and practices because of the ethical beliefs of senior management: for example, the CEO of outdoor-apparel company Patagonia, Inc. argues that harming the environment is ethically objectionable.

Both CSR and sustainability focus on how an organization impacts the environment and society around it. By acting in a sustainable, socially, environmentally and economically-friendly way you can have a hugely positive impact on the future of your business and the world around you. Sustainability and corporate social responsibility (CSR) are two terms that often get talked about as the same thing. While they are similar, they are not the same; they belong together but are very much their own individual entities.

#### **Why Should a Company Implement CSR Strategies?**

Many companies view CSR as an integral part of their brand image, believing customers will be more likely to do business with brands they perceive to be more ethical. In this sense, CSR activities can be an important component of

corporate public relations. At the same time, some company founders are also motivated to engage in CSR due to their convictions.

### **What Are the Benefits of CSR?**

CSR initiatives strive to have a positive impact on the world through direct benefits to society, nature and the community in which a business operations. In addition, a company may experience internal benefits through the initiatives. Knowing their company is promoting good causes, employee satisfaction may increase and retention of staff may bestrengthened. In addition, members of society may be more likely to choose to transact with companies that are attempting to make a more conscious positive impact beyond the scope of its business.

Positive impacts of CSR on business sustainability:

1. Enhanced reputation and brand loyalty: CSR initiatives can improve public perception, build trust, and increase customer loyalty.
2. Risk management and mitigation: CSR helps companies identify and address potential risks, reducing the likelihood of negative impacts on business operations.
3. Access to new markets and talent: CSR can attract customers, employees, and investors who share similar values, expanding business opportunities.
4. Innovation and cost savings: CSR can drive innovation, reduce waste, and improve operational efficiency, leading to cost savings and competitive advantages.
5. Compliance with regulations and standards: CSR helps companies stay ahead of regulatory requirements and industry standards, avoiding potential fines and legal issues.
6. Improved stakeholder relationships: CSR fosters stronger relationships with employees, customers, suppliers, and communities, leading to better collaboration and mutual benefits.

### **IV. CONCLUSION**

This study has demonstrated that Corporate Social Responsibility (CSR) has a profoundly positive impact on business sustainability. By integrating CSR initiatives into their operations, companies can enhance their reputation, improve stakeholder relationships, and contribute to a more sustainable future. The findings of this research suggest that CSR is no longer a peripheral concern, but a critical driver of long-term success. Effective CSR strategies can lead to increased customer loyalty, better risk management, and access to new markets and talent.

Moreover, CSR can drive innovation, reduce costs, and improve operational efficiency, ultimately contributing to a company's bottom line. Ultimately, this study underscores the importance of CSR as a key component of business sustainability. As companies navigate the complexities of the modern business landscape, they must prioritize CSR to ensure long-term success and contribute to a more sustainable future for all. By doing so, businesses can create value for both shareholders and society, ensuring a prosperous and sustainable future for generations to come."

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