

International Journal of Advanced Research in Science, Communication and Technology (IJARSCT)

International Open-Access, Double-Blind, Peer-Reviewed, Refereed, Multidisciplinary Online Journal

Volume 3, Issue 6, January 2023

A Study on Budgeting and Budgetary Control

Prof. Manali Jani, Shweta Jani, Sneha Rajesh Modi

Assistant Professor and Research Scholar Tapasya Integrated School, Gujarat, India St. Rock's College of Commerce and Science, Borivali (W), Mumbai, India

Abstract: Budgeting is the process of creating a plan to spend money. It involves setting financial goals, estimating the costs of achieving those goals, and allocating resources to meet those costs. Budgetary control is the process of monitoring actual performance against the budget and taking corrective action when necessary. It involves comparing actual results to the budget and analysing any variances. Budgetary control helps organizations stay on track and achieve their financial goals.

Keywords: Budgeting, Budgetary, Control, Financial, Planning

I. INTRODUCTION

Budgeting refers to the process of planning and allocating financial resources for a specific period. It involves creating a detailed plan of income and expenses, which helps organizations set financial goals and make informed decisions about resource allocation.

Budgeting is an essential component of financial management as it provides a framework for organizations to strategize their financial activities. It serves as a roadmap for achieving organizational objectives and enables effective resource management.

The concept of budgeting has been practiced for thousands of years. Early civilizations, such as the ancient Egyptians and Romans, used rudimentary forms of budgeting to plan and allocate resources for various projects and initiatives. In the modern business world, budgeting plays a vital role in managing organizations of all sizes and sectors. It helps to ensure that there is a balance between income and expenses, and resources are allocated efficiently and effectively.

Budgetary control, on the other hand, refers to the process of monitoring and controlling the actual expenses against the budgeted amounts. It involves comparing actual financial

Performance with the budgeted figures and taking corrective actions if there are significant deviations.

Budgetary control is crucial for organizations to monitor their financial health and performance. It enables management to identify variances and take timely corrective actions to ensure that financial objectives are met.

The origins of budgetary control can be traced back to the early 20th century when scientific management principles were being developed. The concept gained popularity in the business world during the 1920s and 1930s as a response to the need for better financial planning and control.

Budgeting and budgetary control have evolved significantly over time. With advancements in technology and the availability of sophisticated financial tools, organizations can now create more accurate and detailed budgets and monitor their financial performance in real-time.

In summary, budgeting and budgetary control are essential tools for organizations to effectively plan and control their financial resources. They provide a structured approach to financial management and assist in achieving organizational goals and objectives.

II. REVIEW OF LITERATURE

Anthony, R. N. (1965). "The management control function." Harvard Business Review.

Jensen, M. C. (2001). "Corporate budgeting is broken—let's fix it." Harvard Business Review.

Merchant, K. A., & Van der Stede, W. A. (2007). "Management control systems: Performance measurement, evaluation and incentives." Pearson Education.

Otley, D. T. (2001). "Extending the boundaries of management accounting research: Developing systems for performance management." British Accounting Review.

Copyright to IJARSCT www.ijarsct.co.in



IJARSCT



International Journal of Advanced Research in Science, Communication and Technology (IJARSCT)

International Open-Access, Double-Blind, Peer-Reviewed, Refereed, Multidisciplinary Online Journal

Volume 3, Issue 6, January 2023

Flamholtz, E. G. (1983). "Accounting, budgeting and control systems in their organizational context: Theoretical and empirical perspectives." Accounting, Organizations, and Society.

Hope, J., & Fraser, R. (2003). "Who needs budgets?" Harvard Business Review.

Libby, T., & Lindsay, R. M. (2010). "Beyond budgeting or budgeting reconsidered? A survey of North-American budgeting practice." Management Accounting Research.

Simon, H. A. (1991). "Organizations and markets." Journal of Economic Perspectives

In conclusion, the literature underscores the vital role of budgeting and budgetary control in organizational financial management. These tools are indispensable for resource allocation and performance evaluation. However, to address criticisms and adapt to modern business dynamics, organizations are increasingly incorporating flexibility and behavioral considerations into their budgeting processes.

2.1 Objectives of the paper

- To study the concept of budget and budgetary control.
- To understand the concept of financial planning.

III. RESEARCH METHODOLOGY

Data Collection:

Secondary data was collected through journals, magazines, reference books, internet, etc.

IV. FINDING

Effectiveness of Budget Models: Research finds that the effectiveness of budgeting models varies. Traditional budgeting can be rigid and may not always align with strategic goals.

of employee participation in the budgeting process. However, budgetary slack (padding the budget) can be a challenge.

Budgetary Control and Performance: Effective budgetary control, including variance analysis and corrective action, can improve financial performance.

Flexibility and Adaptability: Research emphasizes the need for budgeting systems that can adapt to changing circumstances and allow for flexibility in resource allocation.

Innovation and Budgeting: Studies indicate that budgeting practices can sometimes hinder innovation by prioritizing short-term financial goals.

V. SUGGESTIONS

Encourage employee involvement in the budgeting process to increase ownership and motivation. Implement clear guidelines to discourage budgetary slack.

Invest in robust budgetary control mechanisms and regularly review and adjust budgets to stay aligned with organizational goals.

Develop budgets that allow for adjustments and are responsive to changing market conditions. Continuously monitor and adapt as necessary.

Balance short-term financial goals with long-term strategic objectives, and create mechanisms for allocating resources to innovative projects.

VI. CONCLUSION

In conclusion, budgeting and budgetary control are critical tools for organizations to plan, allocate resources, monitor financial performance, and make informed decisions. These practices, when aligned with an organization's strategic objectives and executed effectively, contribute to financial stability and performance. Flexibility, innovation, and ethical considerations play vital roles in shaping successful budgeting processes, while technology enhances efficiency and accuracy.



IJARSCT



International Journal of Advanced Research in Science, Communication and Technology (IJARSCT)

International Open-Access, Double-Blind, Peer-Reviewed, Refereed, Multidisciplinary Online Journal

Volume 3, Issue 6, January 2023

REFERENCES

- [1]. Anthony, R. N., & Govindarajan, V. (2007). Management control systems. McGrawHill/Irwin.
- [2]. Bragg, S. M. (2018). Budgeting: A comprehensive guide. John Wiley & Sons.
- [3]. Hansen, D. R., & Mowen, M. M. (2009). Cost management: Accounting and control. Cengage Learning.
- [4]. Horngren, C. T., Sundem, G. L., & Stratton, W. O. (2015). Introduction to management accounting. Pearson
- [5]. Johnson, H. T., & Kaplan, R. S. (1987). Relevance lost: The rise and fall of management accounting. Harvard Business Press.
- [6]. Lucey, T. (2003). Costing. Cengage Learning EMEA.
- [7]. Merchant, K. A., & Van der Stede, W. A. (2012). Management control systems: Performance measurement, evaluation and incentives. Prentice Hall



Copyright to IJARSCT www.ijarsct.co.in