

Review Paper on Working Capital Practices and Investment Appraisal

Prof. Apurv Pathak and Tak Sachin Surajpal

Jai Bharat College of Commerce (Night), Mumbai, Maharashtra, India

Abstract: *In the organisation, multiple individuals may be accountable for each component, and the manager must provide them with distinct, attainable goals so that they may work to maximise their working capital holdings. Net working capital is defined as a company's current assets less its current liabilities. Net working capital is the short-term capital required to operate a business. Working capital management includes accounts for short-term assets such as cash, inventory, and accounts receivable, as well as accounts for short-term liabilities such as accounts payable. The level of investment in each account varies from business to business and sector to industry. It also relies on business type and industry requirements. Due to the nature of their business, several companies, for instance, must invest heavily in inventories..*

Keywords: Working capital, liquidity, investment, appraisal

I. INTRODUCTION

Garca-Teruel and Martnez-Solano (2007) and Thalassinos and Curtis (2005) have emphasised the significance of working capital management (2005). The purpose of this study was to provide empirical evidence about the impact of working capital management on the profitability of a sample of small and medium-sized Spanish enterprises. To examine the effects of working capital management on SME profitability, the authors have compiled a sample of 8,872 small and medium-sized businesses over the years 1996 to 2002. Their findings indicate that managers can produce value by lowering their inventories and account receivables. Additionally, reducing the cash conversion cycle increases the firm's profitability.

Their study contributes to the body of knowledge by utilising strong tests for the likely occurrence of endogeneity issues. The objective was to confirm that the links discovered in the analysis were attributable to the effects of the cash conversion cycle on business profitability and not the other way around.

Peel and Wilson (1996) investigated small business capital budgeting and working capital strategies. The authors provided the results of a preliminary investigation on the working capital and financial management practises of a sample of small businesses in northern England in their article. In general, the results of the study suggested that a relatively high percentage of the sampled small businesses claimed to apply quantitative capital planning and working capital approaches, as well as to examine various areas of their working capital. In addition, enterprises who claimed to utilise more complex discounted cash flow capital planning approaches or had been active in reducing stock levels or the debtors' credit period had, on average, more active working capital management procedures.

Credit issues involving working capital management

Garca-Teruel and Martnez-Solano (2010) analysed the factors of trade credit issued and received on a panel of 47,197 European SMEs from 1996 to 2002. Their findings indicate that the determinants that determine trade credit in European nations are highly similar. On the one hand, enterprises with better and more affordable access to capital market resources provide more trade credit to their clients. In addition, the results tend to corroborate the hypothesis of price discrimination. Additionally, they discovered that enterprises increase the credit they extend in an effort to halt a decline in sales. Alternatively, larger enterprises with stronger development prospects and greater investment in existing assets receive more financing from their suppliers. When businesses have access to alternative funding sources, they are less likely to utilise vendor financing (substitution effect).

Management of working capital and profitability

By adjusting for unobservable heterogeneity and potential endogeneity, Czarnitzki and Hottenrott (2011) studied the relationship between working capital management and profitability of small and medium-sized businesses in Germany. The authors explored a nonlinear relationship between these two variables and demonstrated that there is a nonlinear (concave) relationship between working capital level and company profitability, indicating that SMEs have an optimal working capital level that maximises profitability. In addition, a robustness analysis revealed that enterprises' profitability declines as they deviate from their ideal level.

Working Capital and Liquidity Management

Successful businesses strive for optimal working capital, not minimal or maximum, but optimal (Liapis, 2010). The difference between current assets and current liabilities is the working capital. If a company has excessive working capital, it incurs finance charges for idle assets that mimic interest, which can and should be avoided. Insufficient working capital might potentially have severe effects on a company. A lack of raw materials, for instance, could cause a halt in production, which could result in substantial losses. The major components of working capital are: Inventories (raw materials, work-in-progress, and finished commodities); Receivables; and cash.

In practise, however, the potentials associated with an intelligent optimization of capital tie-up in inventories, receivables, liabilities, and liquid assets are frequently overlooked or not systematically handled. If a company has excessive inventories or very large receivables, the company is in financial distress.

Involuntary liquidation

Hall and Young (1991) examined three samples of 100 involuntary liquidated small businesses in the United Kingdom in 1973, 1978, and 1983. In 49.8 percent of cases, the reasons stated for failure were financial in nature, as determined by the authors. In the research of official receivers' impressions of the same small businesses, 86.6% of the 247 reasons cited were financial in nature. According to Peacock, the positive association between inadequate or nonexistent financial management (including basic accounting) and business failure has been thoroughly documented in western nations (1985, 2004).

Investment decisions and investments

Frequently, investment decisions on fixed assets such as Factory Building, Plant, and Machinery are made without scientific study. These decisions have long-term impacts on the business and should be made only after a thorough examination of the market's scope and competition, as well as the application of discounted cash flow methodologies such as internal rate of return. In addition to the core objective of increasing capital efficiency, improving working capital can also boost a company's ability to achieve strategic objectives. It is not an accident that successful businesses enjoy above-average returns on capital investments; rather, it is evidence of the effectiveness of systematised management and control of the working capital cycle.

Questions of funding

Today, the entrepreneur has numerous financing choices to choose from. There are now other alternatives to the standard loan and personal-funds channels. Certain financial institutions now offer Factoring services, which fund credit sales. As a result, your sales staff may now focus just on sales and not on collections.

Several entrepreneurs make the error of using short-term loans (such as cash credit or overdraft) to purchase fixed assets. This causes a significant burden on the financial position. Executives must comprehend the operational cycle and cash cycle of the company, as well as the significance of working capital management. Management could utilise trade credit to the firm's benefit and make decisions on credit extension and terms adjustments. In addition, it may manage accounts payable and analyse the costs and benefits of storing additional inventory.

II. CONCLUSION

One of the most significant levers for enhancing value-based performance indicators and ensuring the availability of sufficient liquidity is optimising capital investments. To implement methods to boost capital efficiency and build a

permanent monitoring system, you must first have a complete system for managing capital spending that includes handles investments, finances, and working capital. The cash cycle is the average period between a company paying for its inventory and receiving cash from the sale of a product. If the company purchases its inventory with cash, this period coincides with its operational cycle. However, the majority of businesses purchase their inventory on credit, which minimises the time between the cash outlay and the cash return.

Finance managers are involved with three types of essential decisions: capital budgeting, financial, and working capital management. Each decision type has a direct and significant impact on the firm's financial sheet and profitability.

REFERENCES

- [1]. Fekete, S., Damagum, Y. M., Mustata, R., Matis, D., Popa I., 2010, „*Explaining Accounting Policy Choices of SME's: An Empirical Research on the Evaluation Methods*”, European Research Studies, Vol. XIII, issue 1, pp. 33-48.
- [2]. Gersick, K. E., Davis, J. A., Hampton, M. M. and I. Lansberg, 1997, “Generation to generation: Life cycles of the family business” (Boston, MA: Harvard Business School Press).
- [3]. García-Teruel, P. J. and P. Martínez-Solano, 2007, “Effects of working capital management on SME profitability”, International Journal of Managerial Finance, 3(2), 164–177.
- [4]. García-Teruel, P. J. and P. Martínez-Solano, 2010, “Determinants of trade credit: A comparative study of European SMEs”, International Small Business Journal 28, 215–233.
- [5]. Hall, B. and B. Young, 1991, “Factors Associated with Insolvency amongst Small Firms”, International Small Business Journal, 9(2), 54–63.
- [6]. Klapper, L. F., Sarria-Allende, V. and V. Sulla, 2002, “Small- and Medium-Size Enterprise Financing in Eastern Europe”, World Bank Policy Research Working Paper No. 2933. Available at SSRN: <http://ssrn.com/abstract=636295>.