

International Journal of Advanced Research in Science, Communication and Technology (IJARSCT)

Volume 12, Issue 5, December 2021

A Systematic Review on Talent Management: Various Facets of Talent Management

Niranjan Tambe¹ and Sana Shaikh²

Assistant Professor, BMS, Suman Education Society's LN College, Borivali East, Mumbai, India¹ Student, BMS, Suman Education Society's LN College, Borivali East, Mumbai, India²

Abstract: One of the most crucial strategic issues for managers in multinational corporations and enterprises in general is talent management (TM). Despite the significance of talent management, there are relatively few studies in the field, mostly conceptual studies. The goal of this article is to improve the reader's comprehension of the views, significance, and key practises in the field of talent management. Giving a general overview of the relationship with other HRM tasks while also referencing secondary data and talent management-related studies. The objective of this study was achieved by reviewing the body of prior research, which was selected based on its applicability to the problem of talent management. Additionally, the most recent articles in this field were used.

Keywords: Talent management Workforce planning, recruitment, and development in human resources.

REFERENCES

- [1]. Allen, D.G., Shore, L.M. and Griffeth, R.W., 2003. The role of perceived organizational support and supportive human resource practices in the turnover process. Journal of management, 29 (1), pp. 99-118.
- [2]. Anlesinya, A., Dartey-Baah, K., and Amponsah-Tawiah, K., 2019. Strategic talent management scholarship: a review of current foci and future directions. Industrial and Commercial Training, 51 (5), pp. 299–314.
- [3]. Blass, E., 2007. Talent Management: Maximising talent for business performance: Executive Summary. Chartered Management Institute.
- [4]. Krishnan, T.N. and Scullion, H., 2017. Talent management and dynamic view of talent in small and medium enterprises. Human Resource Management Review, 27(3), pp.431-441. Lehmann, S., 2009. Motivating talents in Thai and Malaysian service firms. Human Resource Development International, 12 (2), pp. 155-169.
- [5]. Lewis, R.E. and Heckman, R.J., 2006. Talent management: A critical review. Human resource management review, 16 (2), pp. 139-154.
- [6]. Mensah, J.K., 2015. A "coalesced framework" of talent management and employee performance: For further research and practice. International Journal of Productivity and Performance Management, 64 (4), pp. 544-566.
- [7]. Michaels, E., Handfield-Jones, H. and Axelrod, B., 2001. The war for talent. 1st Ed., London: Harvard Business Press
- [8]. Morgan, H. and Jardin, D., 2010. Integrated talent management. OD PRACTITIONER, 42(4), pp.24-35.
- [9]. Mucha, R.T., 2004. The Art and Science of Talent Management. Organization Development Journal, 22 (4), pp. 96-100.
- [10]. Nalbantian, H.R. and Guzzo, R.A., 2009. Making mobility matter. Harvard Business Review, 87 (3), pp.76-84.
- [11]. Sparrow, P., Scullion, H. and Tarique, I., 2014. Multiple lenses on talent management: Definitions and contours of the field. Contemporary issues in International Context, Cambridge University Press.
- [12]. Stevens, H.P., 2008. Total quality management now applies to managing talent. The Journal for Quality and Participation, 31 (2), pp.15-22.
- [13]. Tarique, I. and Schuler, R.S., 2010. Global talent management: Literature review, integrative framework, and suggestions for further research. Journal of World Business, 45 (2), pp.122-133.

IJARSCT



International Journal of Advanced Research in Science, Communication and Technology (IJARSCT)

Volume 12, Issue 5, December 2021

- [14]. Thomas, K., 2009. Talent strategies for innovation. Economist Intelligence Unit Supported by the Government of Ontario, September, pp.1-10.
- [15]. Tucker, E., Kao, T. and Verma, N., 2005. Next-generation talent management. Business Credit, 107, pp. 20-27.